		Monthly		Year-to-date			
		Actual	Budget	Variance	Actual	Budget	Variance
Revenues							
Patient Revenue	2						
4002-*-*-*	Patient Revenue - Commercial	\$303,661.08	\$270,362.66	\$33,298.42	\$2,863,946.79	\$3,107,922.31	(\$243,975.52)
4003-*-*-*	Patient Revenue - Medicaid	\$107,648.43	\$25,866.75	\$81,781.68	\$624,340.95	\$423,639.57	\$200,701.38
4004-*-*	Patient Revenue - MCO Medicaid	\$875,656.08	\$816,817.92	\$58,838.16	\$9,999,325.04	\$9,352,507.58	\$646,817.46
4005-*-*-*	Patient Revenue - Medicare	\$290,769.95	\$264,426.30	\$26,343.65	\$3,025,324.88	\$3,044,539.81	(\$19,214.93)
4006-1-1-1	Patient Revenue - Worker's Comp	\$0.00	\$0.00	\$0.00	(\$219.00)	\$520.00	(\$739.00)
4007-*-*	Patient Revenue - Self Pay	\$85,169.99	\$113,362.19	(\$28,192.20)	\$974,408.88	\$1,245,399.02	(\$270,990.14)
4015-*-*-*	Medicare Settlement Estimate	\$0.00	\$0.00	\$0.00	\$34,338.00	\$0.00	\$34,338.00
Total Gross Pati	ent Revenue	\$1,662,905.53	\$1,490,835.82	\$172,069.71	\$17,521,465.54	\$17,174,528.29	\$346,937.25
Explicit & Implic	it Price Concessions						
4028-*-*-*	Less: Explicit Concessions - Commercial	\$176,265.54	\$149,543.06	\$26,722.48	\$1,624,902.58	\$1,740,755.29	(\$115,852.71)
4029-*-*-*	Less: Explicit Concessions - Medicaid	\$116,495.79	\$8,937.11	\$107,558.68	\$260,901.44	\$150,623.80	\$110,277.64
4030-*-*-*	Less: Explicit Concessions - MCO Medicaid	\$264,744.74	\$176,950.13	\$87,794.61	\$3,220,465.80	\$2,197,292.66	\$1,023,173.14
4031-*-*-*	Less: Explicit Concessions - Medicare	\$173,041.30	\$109,775.92	\$63,265.38	\$1,769,755.76	\$1,372,680.66	\$397,075.10
4032-1-1-1	Less: Explicit Concessions - Worker's Comp	\$0.00	\$0.00	\$0.00	(\$503.30)	\$739.00	(\$1,242.30)
4033-*-*-*	Less: Explicit Concessions - Self Pay	\$73,226.46	\$51,231.47	\$21,994.99	\$800,673.90	\$602,026.68	\$198,647.22
4036-*-*-*	Less: Implicit Concessions - Commercial	(\$3,047.72)	(\$5,212.97)	\$2,165.25	(\$47,247.08)	(\$47,714.11)	\$467.03
4037-*-*	Less: Implicit Concessions - Medicaid	\$543.59	(\$714.77)	\$1,258.36	\$2,612.25	(\$5,490.53)	\$8,102.78
4038-*-*-*	Less: Implicit Concessions - MCO Medicaid	(\$938.49)	\$4,816.97	(\$5,755.46)	(\$36,716.19)	\$84,003.56	(\$120,719.75)
4039-*-*-*	Less: Implicit Concessions - Medicare	\$1,129.78	(\$828.97)	\$1,958.75	(\$13,503.90)	(\$11,886.82)	(\$1,617.08)
4040-*-*-*	Less: Implicit Concessions - Workers Comp	\$0.00	\$0.00	\$0.00	\$1,557.37	\$0.00	\$1,557.37
4041-*-*-*	Less: Implicit Concessions - Self Pay	(\$3,257.09)	\$9,059.30	(\$12,316.39)	\$23,615.55	\$112,981.73	(\$89,366.18)
Total Explicit &	Implicit Price Concessions	(\$798,203.90)	(\$503,557.25)	(\$294,646.65)	(\$7,606,514.18)	(\$6,196,011.92)	(\$1,410,502.26)
Other Operating	g Revenue						
4053-*-*-*	Miscellaneous Other Revenue	\$2,404.39	\$1,337.00	\$1,067.39	\$43,679.27	\$14,983.93	\$28,695.34
4054-*-*	Incentive/Care Gaps Revenue	\$12,855.52	\$8,806.00	\$4,049.52	\$244,076.30	\$124,546.32	\$119,529.98
4055-2-1-1	Medical Records Revenue	\$0.00	\$40.00	(\$40.00)	\$189.92	\$452.20	(\$262.28)
4080-*-*-*	340b Drug Program Income	\$43,322.70	\$19,500.00	\$23,822.70	\$408,461.03	\$533,140.55	(\$124,679.52)
Total Other Ope	erating Revenue	\$58,582.61	\$29,683.00	\$28,899.61	\$696,406.52	\$673,123.00	\$23,283.52
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		Monthly			Year-to-date			
	_	Actual	Budget	Variance	Actual	Budget	Variance	
Grant Revenue								
4505-*-*-*	Federal - Community Health Center Base Funding	\$121,212.06	\$121,208.00	\$4.06	\$1,575,368.87	\$1,575,748.48	(\$379.61)	
4508-*-*-*	Federal - FY18 SUD-MH Funding	\$0.00	\$0.00	\$0.00	\$15,692.31	\$8,401.53	\$7,290.78	
4509-8-1-1	Federal - Ongoing AIMS Funding	\$8,064.20	\$8,064.00	\$0.20	\$85,200.00	\$85,200.40	(\$0.40)	
4510-*-*-*	Federal - Ongoing SUD-MH Funding	\$5,608.34	\$9,443.00	(\$3,834.66)	\$71,654.02	\$99,928.53	(\$28,274.51)	
4511-*-*-*	Federal - FY19 IBHS Funding	\$0.00	\$0.00	\$0.00	\$13,159.94	\$5,821.13	\$7,338.81	
4517-*-*-*	Federal - Provider Relief Fund	\$0.00	\$0.00	\$0.00	\$429,936.46	\$0.00	\$429,936.46	
4518-2-1-1	Federal - H8E COVID 354K	\$0.00	\$0.00	\$0.00	\$117,359.36	\$17,067.98	\$100,291.38	
4520-*-*-*	Federal - FY20 IBHS Funding	\$1,766.64	\$10,857.00	(\$9,090.36)	\$132,110.12	\$134,912.16	(\$2,802.04)	
4522-*-*-*	Federal - H8F	\$155,285.66	\$50,736.00	\$104,549.66	\$526,033.03	\$417,445.04	\$108,587.99	
4523-*-*-*	Federal - Ongoing IBHS Funding	\$11,286.36	\$0.00	\$11,286.36	\$37,609.47	\$0.00	\$37,609.47	
4575-*-*-*	State - Family Planning Funding	\$13,062.50	\$13,827.00	(\$764.50)	\$162,937.50	\$165,014.00	(\$2,076.50)	
4576-2-1-1	State - Health Resource Center Funding	\$5,481.92	\$3,125.00	\$2,356.92	\$33,983.78	\$35,716.09	(\$1,732.31)	
4577-2-1-1	State - PACHC Covid-19 Testing	\$17,254.55	\$8,701.00	\$8,553.55	\$286,142.41	\$107,965.61	\$178,176.80	
4579-2-1-1	State - PA DOH Vaccine	\$3,588.00	\$5,000.00	(\$1,412.00)	\$386,369.54	\$51,904.21	\$334,465.33	
4581-2-1-1	Let's End Covid	\$0.00	\$0.00	\$0.00	\$128,010.53	\$27,666.23	\$100,344.30	
4591-1-1-1	Local - Delta Dental Funding	\$3,550.00	\$0.00	\$3,550.00	\$4,600.00	\$0.00	\$4,600.00	
4593-2-1-1	Direct Relief Covid-19 Grant	\$0.00	\$0.00	\$0.00	\$18,312.70	\$10,248.75	\$8,063.95	
Total Grant Reve	enue -	\$346,160.23	\$230,961.00	\$115,199.23	\$4,024,480.04	\$2,743,040.14	\$1,281,439.90	
Contribution Rev	venue							
4601-*-*-*	Contribution Income	\$0.00	\$0.00	\$0.00	\$6,409.03	\$500.00	\$5,909.03	
4605-*-*-*	Employee Activity Fund Revenue	\$218.00	\$0.00	\$218.00	\$2,834.99	\$414.00	\$2,420.99	
Total Contribution	on Revenue	\$218.00	\$0.00	\$218.00	\$9,244.02	\$914.00	\$8,330.02	
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Interest Revenue								
4606-*-*-*	Interest Income from Investments	\$354.21	\$86.00	\$268.21	\$2,072.29	\$734.56	\$1,337.73	
Total	-	\$354.21	\$86.00	\$268.21	\$2,072.29	\$734.56	\$1,337.73	
Rental Property	Revenue							
4701-*-*-*	Rental Income	\$573.00	\$2,060.00	(\$1,487.00)	\$11,958.00	\$22,670.00	(\$10,712.00)	

		Monthly		Year-to-date			
	Actual	Budget	Variance	Actual	Budget	Variance	
Total	\$573.00	\$2,060.00	(\$1,487.00)	\$11,958.00	\$22,670.00	(\$10,712.00)	
Total Revenue	\$1,270,589.68	\$1,250,068.57	\$20,521.11	\$14,659,112.23	\$14,418,998.07	\$240,114.16	
Expenses							
Salaries, Benefits, & Payroll Expenses							
Salaries & Wages							
5005-*-*- Wages - Administration	\$68,510.96	\$61,615.36	\$6,895.60	\$733,245.58	\$661,693.16	\$71,552.42	
5006-3-1-' Wages - RHS	\$19,809.11	\$23,590.80	(\$3,781.69)	\$221,999.96	\$263,526.85	(\$41,526.89)	
5010-*-*- Wages - Health	\$256,708.64	\$289,606.61	(\$32,897.97)	\$3,160,754.74	\$3,250,718.90	(\$89,964.16)	
5020-*-*- Wages - Dental	\$148,843.50	\$163,161.45	(\$14,317.95)	\$1,715,137.93	\$1,840,754.50	(\$125,616.57)	
5030-*-*- Wages - Billing	\$15,174.80	\$15,219.00	(\$44.20)	\$186,509.42	\$176,785.91	\$9,723.51	
5040-*-*- Wages - Finance	\$273.15	\$12,600.00	(\$12,326.85)	\$147,223.61	\$148,453.52	(\$1,229.91)	
5050-*-*- Wages - IT	\$10,728.35	\$11,925.00	(\$1,196.65)	\$138,834.85	\$139,264.06	(\$429.21)	
5060-*-*-* Wages - Support Staff	\$55,355.71	\$64,615.50	(\$9,259.79)	\$694,665.67	\$741,818.20	(\$47,152.53)	
5080-5-1- Wages - Pharmacy	\$6,344.29	\$5,940.00	\$404.29	\$50,918.21	\$57,642.57	(\$6,724.36)	
5090-6-1- Wages - Outreach	\$9,281.95	\$12,600.00	(\$3,318.05)	\$92,428.87	\$106,687.29	(\$14,258.42)	
5092-7-1- Wages - Chiropractic	\$2,900.55	\$2,700.00	\$200.55	\$31,044.28	\$28,613.61	\$2,430.67	
5094-*-*- Wages - Bahavioral Health	\$4,228.26	\$13,350.60	(\$9,122.34)	\$64,812.96	\$143,455.75	(\$78,642.79)	
Total Salaries & Wages	\$598,159.27	\$676,924.32	(\$78,765.05)	\$7,237,576.08	\$7,559,414.32	(\$321,838.24)	
Fringe Benefits & Payroll Expenses							
5505-*-*-* FICA	\$44,567.32	\$51,319.08	(\$6,751.76)	\$480,915.41	\$539,604.15	(\$58,688.74)	
5507-*-*- Unemployment Taxes	\$191.25	\$3,384.59	(\$3,193.34)	\$44,689.88	\$34,138.76	\$10,551.12	
5508-*-*- Health Insurance	\$93,492.64	\$97,387.88	(\$3,895.24)	\$1,052,399.34	\$1,085,855.30	(\$33,455.96)	
5510-*-*-* Dental Insurance	\$1,792.02	\$2,014.89	(\$222.87)	\$19,491.91	\$22,133.03	(\$2,641.12)	
5513-*-*- Long-Term Disability Insurance	\$2,839.49	\$3,358.17	(\$518.68)	\$34,083.93	\$37,089.51	(\$3,005.58)	
5516-*-*- Life Insurance	\$1,298.70	\$1,343.29	(\$44.59)	\$14,630.47	\$15,147.14	(\$516.67)	
5522-*-*- Retirement Expenses	\$4,699.94	\$5,009.24	(\$309.30)	\$63,473.32	\$54,706.86	\$8,766.46	
5530-*-*- Workers Compensation Insurance	\$2,746.75	\$4,097.02	(\$1,350.27)	\$39,847.88	\$45,198.73	(\$5,350.85)	
5538-*-*- Vision Insurance	\$566.42	\$671.63	(\$105.21)	\$6,912.78	\$7,442.32	(\$529.54)	
Total Fringe Benefits & Payroll Expenses	\$152,194.53	\$168,585.79	(\$16,391.26)	\$1,756,444.92	\$1,841,315.80	(\$84,870.88)	

_	Monthly			Year-to-date			
_	Actual	Budget	Variance	Actual	Budget	Variance	
Total Salaries, Benefits, & Payroll Expenses	\$750,353.80	\$845,510.11	(\$95,156.31)	\$8,994,021.00	\$9,400,730.12	(\$406,709.12)	
General Operating Expenses							
Clinical Supplies							
6015-*-*-* Supplies - Medical	\$5,926.60	\$7,022.00	(\$1,095.40)	\$217,507.95	\$98,033.64	\$119,474.31	
6016-3-1-´ Supplies - RHS	\$546.86	\$875.00	(\$328.14)	\$8,324.09	\$9,956.24	(\$1,632.15)	
6017-7-1- Supplies - Chiropractic	\$0.00	\$0.00	\$0.00	\$149.95	\$0.00	\$149.95	
6018-*-*- Supplies - Dental	\$9,290.81	\$10,984.00	(\$1,693.19)	\$146,778.48	\$134,838.66	\$11,939.82	
6019-2-1- Pharmaceuticals - Health (Flu Shots)	\$0.00	\$0.00	\$0.00	\$17,126.01	\$24,999.00	(\$7,872.99)	
6020-*-*-* Pharmaceuticals - Health (Immunizations)	\$1,572.58	\$1,674.00	(\$101.42)	\$24,706.53	\$20,952.92	\$3,753.61	
6021-3-1-' Pharmaceuticals - RHS	\$142.34	\$511.00	(\$368.66)	\$6,333.82	\$5,886.42	\$447.40	
6022-*-*- Pharmaceuticals - 340B Program (Internal)	(\$24.48)	\$27.00	(\$51.48)	\$148.29	\$234.00	(\$85.71)	
6023-*-*- Pharmaceuticals - Pharmaforce (Wegmans, Walma	\$4,844.50	\$1,005.00	\$3,839.50	\$29,182.00	\$68,693.70	(\$39,511.70)	
6024-5-1-' Pharmaceuticals - 340B Program RVH&DC Pharma	\$33,251.42	\$21,390.00	\$11,861.42	\$343,361.35	\$264,213.96	\$79,147.39	
6025-*-*- Linen	\$2,233.56	\$4,739.00	(\$2,505.44)	\$51,613.18	\$56,400.34	(\$4,787.16)	
6026-5-1-' Pharmaceuticals (non-340B) (Retail)	\$29,549.92	\$18,642.00	\$10,907.92	\$334,849.43	\$227,724.35	\$107,125.08	
6027-*-*- Cardinal Health- 340B- Rite Aid	(\$1,387.80)	\$716.00	(\$2,103.80)	\$8,238.65	\$8,593.32	(\$354.67)	
6028-*-*- CVS Pharmaceuticals - 340B	\$166.83	\$0.00	\$166.83	\$8,808.91	\$0.00	\$8,808.91	
Total Clinical Supplies	\$86,113.14	\$67,585.00	\$18,528.14	\$1,197,128.64	\$920,526.55	\$276,602.09	
Other Supplies							
6112-*-*-* Office Supplies	\$3,070.52	\$2,446.00	\$624.52	\$40,533.29	\$32,212.41	\$8,320.88	
6114-*-*- Printing/Publications	\$2,360.04	\$845.00	\$1,515.04	\$29,909.74	\$11,407.51	\$18,502.23	
6115-*-*-* Food	\$3,311.61	\$275.00	\$3,036.61	\$13,618.56	\$6,439.92	\$7,178.64	
6116-*-*-* Promotional Materials	\$1,372.14	\$3,175.00	(\$1,802.86)	\$11,292.01	\$34,079.88	(\$22,787.87)	
6118-*-*- Postage	\$2,826.35	\$1,553.00	\$1,273.35	\$27,172.48	\$18,234.51	\$8,937.97	
6122-*-*-* Environmental Supplies	\$2,427.81	\$1,644.00	\$783.81	\$26,483.83	\$20,886.61	\$5,597.22	
6123-*-*- Tech Supplies	\$784.69	\$244.00	\$540.69	\$3,458.58	\$2,054.20	\$1,404.38	
6125-*-*- Books/Subscriptions	(\$4,620.00)	\$0.00	(\$4,620.00)	\$230.00	\$0.00	\$230.00	
6128-*-*- Minor Equipment	\$4,433.19	\$7,737.00	(\$3,303.81)	\$69,093.97	\$98,557.12	(\$29,463.15)	
6132-*-*- Dues	\$666.67	\$1,377.00	(\$710.33)	\$10,458.67	\$14,626.34	(\$4,167.67)	

		Monthly			Year-to-date			
		Actual	Budget	Variance	Actual	Budget	Variance	
6136-*-*-*	Miscellaneous Supplies	\$0.00	\$0.00	\$0.00	\$878.21	\$0.00	\$878.21	
6145-*-*-*	Licenses/Fees	\$376.70	\$899.00	(\$522.30)	\$25,524.44	\$11,783.97	\$13,740.47	
6150-*-*-*	Recruitment/Retention	\$3,283.59	\$7,582.00	(\$4,298.41)	\$47,949.19	\$90,827.25	(\$42,878.06)	
Total Other Su	upplies	\$20,293.31	\$27,777.00	(\$7,483.69)	\$306,602.97	\$341,109.72	(\$34,506.75)	
Utilities								
6212-*-*-*	Electricity	\$5,474.84	\$7,320.36	(\$1,845.52)	\$54,109.27	\$51,936.48	\$2,172.79	
6215-*-*-*	Water	(\$677.65)	\$719.00	(\$1,396.65)	\$6,856.37	\$7,841.00	(\$984.63)	
6218-*-*-*	Natural Gas	\$602.41	\$795.47	(\$193.06)	\$25,545.99	\$18,784.49	\$6,761.50	
6222-*-*-*	Disposal Services	\$2,947.21	\$2,875.00	\$72.21	\$31,700.75	\$34,153.54	(\$2,452.79)	
6230-*-*-*	Telephone/Internet	\$3,076.89	\$2,414.00	\$662.89	\$36,698.02	\$29,187.80	\$7,510.22	
Total Utilities		\$11,423.70	\$14,123.83	(\$2,700.13)	\$154,910.40	\$141,903.31	\$13,007.09	
Total General Ope	erating Expenses	\$117,830.15	\$109,485.83	\$8,344.32	\$1,658,642.01	\$1,403,539.58	\$255,102.43	
Administrative/O	verhead Expenses							
Services Purch	ased							
7013-3-1-1	RHS Contracted Services	\$0.00	\$0.00	\$0.00	\$2,177.69	\$373.40	\$1,804.29	
7014-*-*-*	Clinical Software	\$34,689.00	\$27,585.00	\$7,104.00	\$391,405.12	\$331,056.91	\$60,348.21	
7015-*-*-*	IT Support	\$3,507.75	\$825.00	\$2,682.75	\$43,378.71	\$16,633.57	\$26,745.14	
7016-*-*-*	Administrative Software	\$17,657.62	\$15,940.00	\$1,717.62	\$175,613.07	\$191,534.27	(\$15,921.20)	
7017-*-*-*	Fire & Security System Monitoring	\$976.00	\$358.00	\$618.00	\$9,446.80	\$4,923.98	\$4,522.82	
7018-8-1-	Telehealth Services	\$26,198.55	\$21,013.00	\$5,185.55	\$280,763.46	\$241,944.90	\$38,818.56	
7022-*-*-*	Staff Education	\$4,342.50	\$3,915.00	\$427.50	\$29,186.29	\$40,629.20	(\$11,442.91)	
7023-2-1-1	Chronic Care Management Services	\$0.00	\$1,800.00	(\$1,800.00)	\$11,339.00	\$21,045.00	(\$9,706.00)	
7024-7-1-1	Chiropractic Services	\$17,500.00	\$20,088.00	(\$2,588.00)	\$236,250.00	\$234,891.00	\$1,359.00	
7026-8-1-1	Behavioral Health Services	\$8,681.80	\$8,737.00	(\$55.20)	\$105,376.80	\$104,732.40	\$644.40	
7027-5-1-1	Pharmacist Contract	\$18,237.56	\$13,562.00	\$4,675.56	\$196,439.03	\$162,785.03	\$33,654.00	
7028-*-*-*	Non-CME Staff Education (Seminars/Conferences/	\$4,397.09	\$2,769.00	\$1,628.09	\$53,553.35	\$37,248.98	\$16,304.37	
7029-*-*-*	Mileage	\$56.79	\$0.00	\$56.79	\$1,888.76	\$386.51	\$1,502.25	
7031-*-*-*	Fuel	\$238.06	\$794.00	(\$555.94)	\$6,406.54	\$8,063.34	(\$1,656.80)	
7032-*-*-*	Audit Fees	\$0.00	\$0.00	\$0.00	\$46,428.00	\$36,268.83	\$10,159.17	

	Monthly			Year-to-date			
	Actual	Budget	Variance	Actual	Budget	Variance	
7035-*-*- Legal Fees	\$0.00	\$616.00	(\$616.00)	\$12,653.75	\$5,398.00	\$7,255.75	
7036-*-*- Consulting Fee	\$13,790.52	\$12,661.00	\$1,129.52	\$161,069.37	\$154,102.55	\$6,966.82	
7038-*-*- Temp Staffing Fees	\$11,235.00	\$10,000.00	\$1,235.00	\$266,170.13	\$162,974.80	\$103,195.33	
7040-*-*- Advertising	\$2,190.20	\$7,380.00	(\$5,189.80)	\$87,455.00	\$83,576.69	\$3,878.31	
7042-*-*- Security	\$3,384.00	\$3,109.00	\$275.00	\$36,234.80	\$36,055.00	\$179.80	
7043-*-* Storage Fees	\$356.68	\$241.00	\$115.68	\$3,555.33	\$2,196.20	\$1,359.13	
7049-2-1- Acupuncture	\$1,766.64	\$1,500.00	\$266.64	\$32,100.00	\$17,500.00	\$14,600.00	
7050-*-*- Services Purchased - Miscellaneous	\$5,104.67	\$225.00	\$4,879.67	\$1,634.14	\$4,063.19	(\$2,429.05)	
7051-*-*-* 340b Admin Fees - Contract Pharmacy	\$9,617.57	\$2,145.00	\$7,472.57	\$95,472.59	\$66,847.82	\$28,624.77	
7055-*-*- Shredding Services	\$176.00	\$245.00	(\$69.00)	\$3,036.00	\$2,364.00	\$672.00	
7056-*-*- Employee Services	\$0.00	\$664.00	(\$664.00)	\$12,782.50	\$8,026.86	\$4,755.64	
7057-*-*- Translation/After-Hour Services	\$2,678.90	\$476.00	\$2,202.90	\$20,296.02	\$7,164.00	\$13,132.02	
7058-2-1- Transportation Expenses	\$649.10	\$75.00	\$574.10	\$4,303.29	\$1,844.62	\$2,458.67	
7083-2-1-´ Let's End Covid	\$0.00	\$0.00	\$0.00	\$128,720.53	\$29,160.23	\$99,560.30	
Total Services Purchased	\$187,432.00	\$156,723.00	\$30,709.00	\$2,455,136.07	\$2,013,791.28	\$441,344.79	
Repairs, Maintenance, & Rentals							
7110-*-*- Maintenance Contracts/Building Repairs	\$8,480.43	\$6,275.00	\$2,205.43	\$96,339.02	\$74,918.64	\$21,420.38	
7111-*-*- Automobile Expenses - Mini Van, Testing Unit	\$57.09	\$147.00	(\$89.91)	\$1,568.83	\$1,725.77	(\$156.94)	
7112-6-1- Outreach Van Expenses - Misc	\$58.00	\$212.00	(\$154.00)	\$1,455.33	\$2,084.00	(\$628.67)	
7113-*-*- Equipment Repairs	\$2,055.29	\$1,837.00	\$218.29	\$19,927.30	\$22,645.17	(\$2,717.87)	
7116-*-*- Cleaning Services	\$6,510.00	\$7,496.00	(\$986.00)	\$93,084.88	\$86,955.62	\$6,129.26	
7120-*-*- Building Rentals	\$15,438.76	\$17,078.00	(\$1,639.24)	\$210,127.75	\$201,255.94	\$8,871.81	
7125-*-*- Parking Rental	\$1,699.51	\$1,633.00	\$66.51	\$20,490.07	\$18,727.00	\$1,763.07	
Total Repairs, Maintenance, & Rentals	\$34,299.08	\$34,678.00	(\$378.92)	\$442,993.18	\$408,312.14	\$34,681.04	
Insurance Expenses							
7310-*-*-* General Insurance	\$1,416.82	\$1,408.00	\$8.82	\$19,481.24	\$16,864.41	\$2,616.83	
7320-*-*- Professional Liability Insurance - Physician	\$2,963.02	\$2,923.00	\$40.02	\$34,419.54	\$34,897.33	(\$477.79)	
7325-*-*- Auto Insurance	\$1,688.01	\$1,469.00	\$219.01	\$14,592.73	\$17,509.18	(\$2,916.45)	
7330-*-*- Cyber Insurance	\$941.58	\$946.89	(\$5.31)	\$7,443.20	\$7,052.39	\$390.81	
Total Insurance Expenses	\$7,009.43	\$6,746.89	\$262.54	\$75,936.71	\$76,323.31	(\$386.60)	

	Monthly			Year-to-date		
	Actual	Budget	Variance	Actual	Budget	Variance
Overhead Costs						
7405-*-* Depreciation	\$64,421.96	\$59,701.00	\$4,720.96	\$735,676.23	\$717,212.15	\$18,464.08
7410-*-*- Bank & Merchant Fees	\$1,942.71	\$452.00	\$1,490.71	\$15,869.29	\$6,768.92	\$9,100.37
7414-1-3-′ Real Estate Taxes	\$0.00	\$0.00	\$0.00	\$2,270.67	\$4,261.00	(\$1,990.33)
7415-*-* Interest	\$17,373.20	\$15,735.33	\$1,637.87	\$202,848.51	\$205,596.15	(\$2,747.64)
Total Overhead Costs	\$83,737.87	\$75,888.33	\$7,849.54	\$956,664.70	\$933,838.22	\$22,826.48
Total Administrative/Overhead Expenses	\$312,478.38	\$274,036.22	\$38,442.16	\$3,930,730.66	\$3,432,264.95	\$498,465.71
Rental Property Expenses						
7950-*-* Rental Property Administration	\$174.25	\$362.00	(\$187.75)	\$2,091.00	\$3,833.50	(\$1,742.50)
7951-*-* Rental Property Maintenance	\$147.58	\$242.00	(\$94.42)	\$3,369.06	\$2,474.50	\$894.56
Total	\$321.83	\$604.00	(\$282.17)	\$5,460.06	\$6,308.00	(\$847.94)
Total Expenses	\$1,180,984.16	\$1,229,636.16	(\$48,652.00)	\$14,588,853.73	\$14,242,842.65	\$346,011.08
NET SURPLUS/(DEFICIT) BEFORE GAINS/LOSSES	\$89,605.52	\$20,432.41	\$69,173.11	\$70,258.50	\$176,155.42	(\$105,896.92)
Gains						
9100-*-*-* Grant for Acquisition of PP&E	\$177,163.91	\$0.00	\$177,163.91	\$737,787.90	\$76,844.94	\$660,942.96
Total Gains	\$177,163.91	\$0.00	\$177,163.91	\$737,787.90	\$76,844.94	\$660,942.96
NET SURPLUS/(DEFICIT)	\$266,769.43	\$20,432.41	\$246,337.02	\$808,046.40	\$253,000.36	\$555,046.04