

Susquehanna Community Health and Dental Clinic Inc.
Income Statement Condensed - Re-Forecast - Board Approved
For the Month Ending 11/30/2021

	Monthly			Year-to-date			
	Actual	Budget	Variance	Actual	Budget	Variance	
Revenues							
Patient Revenue							
4002-**-*	Patient Revenue - Commercial	\$220,456.38	\$257,170.77	(\$36,714.39)	\$1,114,118.67	\$1,226,948.33	(\$112,829.66)
4003-**-*	Patient Revenue - Medicaid	\$52,748.58	\$24,309.25	\$28,439.33	\$379,398.39	\$244,907.43	\$134,490.96
4004-**-*	Patient Revenue - MCO Medicaid	\$833,341.72	\$777,054.95	\$56,286.77	\$3,641,822.95	\$3,674,019.21	(\$32,196.26)
4005-**-*	Patient Revenue - Medicare	\$257,190.31	\$258,180.55	(\$990.24)	\$1,147,465.71	\$1,229,866.24	(\$82,400.53)
4006-1-1-1	Patient Revenue - Worker's Comp	(\$664.00)	\$0.00	(\$664.00)	(\$144.00)	\$520.00	(\$664.00)
4007-**-*	Patient Revenue - Self Pay	\$87,851.65	\$107,831.16	(\$19,979.51)	\$343,099.68	\$453,263.23	(\$110,163.55)
4015-**-*	Medicare Settlement Estimate	\$34,338.00	\$0.00	\$34,338.00	\$34,338.00	\$0.00	\$34,338.00
Total Gross Patient Revenue		\$1,485,262.64	\$1,424,546.68	\$60,715.96	\$6,660,099.40	\$6,829,524.44	(\$169,425.04)
Explicit & Implicit Price Concessions							
4028-**-*	Less: Explicit Concessions - Commercial	\$99,683.44	\$144,217.80	(\$44,534.36)	\$582,805.72	\$694,732.24	(\$111,926.52)
4029-**-*	Less: Explicit Concessions - Medicaid	\$428.79	\$8,379.95	(\$7,951.16)	\$71,646.97	\$88,774.48	(\$17,127.51)
4030-**-*	Less: Explicit Concessions - MCO Medicaid	\$303,065.56	\$170,964.60	\$132,100.96	\$1,128,316.54	\$962,616.61	\$165,699.93
4031-**-*	Less: Explicit Concessions - Medicare	\$161,391.91	\$110,208.61	\$51,183.30	\$701,778.04	\$602,112.51	\$99,665.53
4032-1-1-1	Less: Explicit Concessions - Worker's Comp	\$0.00	\$0.00	\$0.00	(\$428.30)	\$739.00	(\$1,167.30)
4033-**-*	Less: Explicit Concessions - Self Pay	\$63,605.07	\$48,464.63	\$15,140.44	\$281,744.52	\$246,493.90	\$35,250.62
4036-**-*	Less: Implicit Concessions - Commercial	\$29,479.93	(\$4,877.31)	\$34,357.24	\$21,911.75	(\$11,496.97)	\$33,408.72
4037-**-*	Less: Implicit Concessions - Medicaid	\$1,313.76	(\$656.58)	\$1,970.34	\$3,968.97	(\$1,120.20)	\$5,089.17
4038-**-*	Less: Implicit Concessions - MCO Medicaid	(\$2,449.56)	\$4,597.47	(\$7,047.03)	\$65,006.75	\$48,893.05	\$16,113.70
4039-**-*	Less: Implicit Concessions - Medicare	\$154.93	(\$655.10)	\$810.03	(\$14,129.61)	(\$7,127.37)	(\$7,002.24)
4040-1-1-1	Less: Implicit Concessions - Workers Comp	\$0.00	\$0.00	\$0.00	\$503.30	\$0.00	\$503.30
4041-**-*	Less: Implicit Concessions - Self Pay	\$16,982.42	\$9,817.20	\$7,165.22	\$17,565.65	\$39,086.02	(\$21,520.37)
Total Explicit & Implicit Price Concessions		(\$673,656.25)	(\$490,461.27)	(\$183,194.98)	(\$2,860,690.30)	(\$2,663,703.27)	(\$196,987.03)
Other Operating Revenue							
4053-**-*	Miscellaneous Other Revenue	\$2,399.31	\$1,333.00	\$1,066.31	\$24,109.04	\$5,648.93	\$18,460.11
4054-**-*	Incentive/Care Gaps Revenue	\$33,798.70	\$8,798.00	\$25,000.70	\$82,976.06	\$62,952.32	\$20,023.74
4055-2-1-1	Medical Records Revenue	\$0.00	\$35.00	(\$35.00)	\$147.60	\$202.20	(\$54.60)
4080-**-*	340b Drug Program Income	\$18,561.16	\$19,500.00	(\$938.84)	\$261,976.39	\$396,640.55	(\$134,664.16)
Total Other Operating Revenue		\$54,759.17	\$29,666.00	\$25,093.17	\$369,209.09	\$465,444.00	(\$96,234.91)

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	Actual	Budget	Variance	Actual	Budget	Variance
Grant Revenue						
4505-*-* Federal - Community Health Center Base Funding	\$121,285.54	\$121,212.00	\$73.54	\$666,961.67	\$666,663.48	\$298.19
4508-*-* Federal - FY18 SUD-MH Funding	\$0.00	\$0.00	\$0.00	\$15,692.31	\$8,401.53	\$7,290.78
4509-8-1-1 Federal - Ongoing AIMS Funding	\$8,064.20	\$8,064.00	\$0.20	\$40,321.00	\$40,320.40	\$0.60
4510-*-* Federal - Ongoing SUD-MH Funding	\$5,353.96	\$9,437.00	(\$4,083.04)	\$22,321.34	\$33,863.53	(\$11,542.19)
4511-*-* Federal - FY19 IBHS Funding	\$1,000.00	\$0.00	\$1,000.00	\$11,171.13	\$5,821.13	\$5,350.00
4518-2-1-1 Federal - H8E COVID 354K	\$6,093.56	\$0.00	\$6,093.56	\$70,158.88	\$17,067.98	\$53,090.90
4520-*-* Federal - FY20 IBHS Funding	\$9,243.12	\$10,857.00	(\$1,613.88)	\$63,155.63	\$58,913.16	\$4,242.47
4522-*-* Federal - H8F	\$24,383.53	\$22,501.00	\$1,882.53	\$117,924.50	\$80,676.04	\$37,248.46
4575-*-* State - Family Planning Funding	\$13,750.00	\$13,743.00	\$7.00	\$68,750.00	\$68,729.00	\$21.00
4576-2-1-1 State - Health Resource Center Funding	\$2,375.58	\$3,125.00	(\$749.42)	\$12,154.06	\$13,841.09	(\$1,687.03)
4577-2-1-1 PACHC Covid-19 Testing	\$22,187.40	\$8,701.00	\$13,486.40	\$95,053.00	\$47,058.61	\$47,994.39
4578-2-1-1 State - PA DOH Testing	\$0.00	\$0.00	\$0.00	\$4,370.50	\$0.00	\$4,370.50
4579-2-1-1 State - PA DOH Vaccine	\$26,304.81	\$5,000.00	\$21,304.81	\$318,170.02	\$16,904.21	\$301,265.81
4581-2-1-1 Let's End Covid	\$32,185.22	\$0.00	\$32,185.22	\$93,960.08	\$27,666.23	\$66,293.85
4593-2-1-1 Direct Relief Covid-19 Grant	\$0.00	\$0.00	\$0.00	\$18,312.70	\$10,248.75	\$8,063.95
Total Grant Revenue	\$272,226.92	\$202,640.00	\$69,586.92	\$1,618,476.82	\$1,096,175.14	\$522,301.68
Contribution Revenue						
4601-*-* Contribution Income	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$0.00
4605-*-* Employee Activity Fund Revenue	\$248.00	\$0.00	\$248.00	\$1,167.99	\$414.00	\$753.99
Total Contribution Revenue	\$248.00	\$0.00	\$248.00	\$1,667.99	\$914.00	\$753.99
Interest Revenue						
4606-*-* Interest Income from Investments	\$89.12	\$55.00	\$34.12	\$411.69	\$318.56	\$93.13
Total	\$89.12	\$55.00	\$34.12	\$411.69	\$318.56	\$93.13
Rental Property Revenue						
4701-*-* Rental Income	\$1,035.00	\$2,060.00	(\$1,025.00)	\$5,175.00	\$8,250.00	(\$3,075.00)
Total	\$1,035.00	\$2,060.00	(\$1,025.00)	\$5,175.00	\$8,250.00	(\$3,075.00)

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For the Month Ending 11/30/2021

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	Actual	Budget	Variance	Actual	Budget	Variance
Total Revenue	\$1,139,964.60	\$1,168,506.41	(\$28,541.81)	\$5,794,349.69	\$5,736,922.87	\$57,426.82
Expenses						
Salaries, Benefits, & Payroll Expenses						
Salaries & Wages						
5005-*-* Wages - Administration	\$50,427.62	\$44,235.20	\$6,192.42	\$260,858.24	\$245,134.99	\$15,723.25
5006-3-1- Wages - RHS	\$17,780.90	\$20,969.60	(\$3,188.70)	\$90,495.38	\$103,633.65	(\$13,138.27)
5010-*-* Wages - Health	\$252,549.55	\$257,428.10	(\$4,878.55)	\$1,257,989.60	\$1,287,829.66	(\$29,840.06)
5020-*-* Wages - Dental	\$139,760.79	\$145,032.40	(\$5,271.61)	\$713,165.08	\$734,882.44	(\$21,717.36)
5030-*-* Wages - Billing	\$11,282.41	\$13,528.00	(\$2,245.59)	\$74,630.35	\$73,634.91	\$995.44
5040-*-* Wages - Finance	\$16,435.57	\$11,200.00	\$5,235.57	\$71,508.91	\$63,053.52	\$8,455.39
5050-*-* Wages - IT	\$11,281.30	\$10,600.00	\$681.30	\$62,166.99	\$58,439.06	\$3,727.93
5060-*-* Wages - Support Staff	\$56,218.61	\$57,436.00	(\$1,217.39)	\$297,449.24	\$303,868.70	(\$6,419.46)
5080-5-1- Wages - Pharmacy	\$3,102.31	\$4,230.00	(\$1,127.69)	\$17,560.01	\$17,382.57	\$177.44
5090-6-1- Wages - Outreach	\$9,251.39	\$3,040.00	\$6,211.39	\$31,316.05	\$16,287.29	\$15,028.76
5092-7-1- Wages - Chiropractic	\$2,662.43	\$2,400.00	\$262.43	\$11,188.53	\$10,313.61	\$874.92
5094-*-* Wages - Behavioral Health	\$4,465.52	\$11,867.20	(\$7,401.68)	\$32,418.55	\$52,968.35	(\$20,549.80)
Total Salaries & Wages	\$575,218.40	\$581,966.50	(\$6,748.10)	\$2,920,746.93	\$2,967,428.75	(\$46,681.82)
Fringe Benefits & Payroll Expenses						
5505-*-* FICA	\$37,606.78	\$38,051.75	(\$444.97)	\$176,513.49	\$198,460.00	(\$21,946.51)
5507-*-* Unemployment Taxes	\$1,247.74	\$2,909.83	(\$1,662.09)	\$5,976.58	\$11,178.87	(\$5,202.29)
5508-*-* Health Insurance	\$111,071.03	\$83,704.12	\$27,366.91	\$426,769.04	\$425,210.27	\$1,558.77
5510-*-* Dental Insurance	\$1,652.63	\$1,731.81	(\$79.18)	\$7,420.23	\$8,464.61	(\$1,044.38)
5513-*-* Long-Term Disability Insurance	\$2,870.15	\$2,886.35	(\$16.20)	\$13,680.37	\$14,308.68	(\$628.31)
5516-*-* Life Insurance	\$1,262.21	\$1,154.52	\$107.69	\$5,707.21	\$6,034.79	(\$327.58)
5522-*-* Retirement Expenses	\$1,490.24	\$4,306.55	(\$2,816.31)	\$14,911.17	\$20,726.21	(\$5,815.04)
5530-*-* Workers Compensation Insurance	\$5,207.61	\$3,521.34	\$1,686.27	\$18,408.26	\$17,406.06	\$1,002.20
5538-*-* Vision Insurance	\$557.36	\$577.27	(\$19.91)	\$2,806.20	\$2,886.17	(\$79.97)
Total Fringe Benefits & Payroll Expenses	\$162,965.75	\$138,843.54	\$24,122.21	\$672,192.55	\$704,675.66	(\$32,483.11)
Total Salaries, Benefits, & Payroll Expenses	\$738,184.15	\$720,810.04	\$17,374.11	\$3,592,939.48	\$3,672,104.41	(\$79,164.93)

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	Monthly			Year-to-date			
	Actual	Budget	Variance	Actual	Budget	Variance	
General Operating Expenses							
Clinical Supplies							
6015-*-*	Supplies - Medical	\$11,347.12	\$6,998.00	\$4,349.12	\$93,961.48	\$49,023.64	\$44,937.84
6016-3-1-	Supplies - RHS	\$697.01	\$864.00	(\$166.99)	\$3,340.52	\$3,897.24	(\$556.72)
6017-7-1-	Supplies - Chiropractic	\$0.00	\$0.00	\$0.00	\$69.95	\$0.00	\$69.95
6018-*-*	Supplies - Dental	\$11,673.79	\$10,956.00	\$717.79	\$65,673.50	\$58,118.66	\$7,554.84
6019-2-1-	Pharmaceuticals - Health (Flu Shots)	\$0.00	\$8,333.00	(\$8,333.00)	\$0.00	\$8,333.00	(\$8,333.00)
6020-2-1-	Pharmaceuticals - Health (Immunizations)	\$2,964.15	\$1,666.00	\$1,298.15	\$19,687.80	\$9,282.92	\$10,404.88
6021-3-1-	Pharmaceuticals - RHS	\$790.02	\$499.00	\$291.02	\$2,933.60	\$2,381.42	\$552.18
6022-2-1-	Pharmaceuticals - 340B Program (Internal)	\$0.00	\$23.00	(\$23.00)	\$16.49	\$69.00	(\$52.51)
6023-*-*	Pharmaceuticals - Pharmaforce (Wegmans, Walma	\$63.61	\$10,520.00	(\$10,456.39)	\$21,579.81	\$61,658.70	(\$40,078.89)
6024-5-1-	Pharmaceuticals - 340B Program RVH&DC Pharma	\$8,129.64	\$21,390.00	(\$13,260.36)	\$106,538.74	\$114,483.96	(\$7,945.22)
6025-*-*	Linen	\$4,281.30	\$4,723.00	(\$441.70)	\$23,297.52	\$23,323.34	(\$25.82)
6026-5-1-	Pharmaceuticals (non-340B) (Retail)	\$13,159.45	\$18,642.00	(\$5,482.55)	\$101,672.33	\$97,230.35	\$4,441.98
6027-*-*	Cardinal Health- 340B- Rite Aid	\$185.18	\$716.00	(\$530.82)	\$3,098.69	\$3,581.32	(\$482.63)
Total Clinical Supplies		\$53,291.27	\$85,330.00	(\$32,038.73)	\$441,870.43	\$431,383.55	\$10,486.88
Other Supplies							
6112-*-*	Office Supplies	\$2,482.44	\$2,410.00	\$72.44	\$18,329.16	\$15,306.41	\$3,022.75
6114-*-*	Printing/Publications	\$4,178.97	\$811.92	\$3,367.05	\$14,017.40	\$6,026.51	\$7,990.89
6115-*-*	Food	\$2,386.38	\$1,440.88	\$945.50	\$6,409.81	\$4,736.92	\$1,672.89
6116-*-*	Promotional Materials	\$1,063.34	\$3,062.00	(\$1,998.66)	\$8,353.96	\$12,532.88	(\$4,178.92)
6118-*-*	Postage	\$2,319.56	\$1,432.00	\$887.56	\$11,020.47	\$8,089.51	\$2,930.96
6122-*-*	Environmental Supplies	\$2,504.04	\$1,584.00	\$920.04	\$11,618.55	\$9,738.61	\$1,879.94
6123-*-*	Tech Supplies	\$0.00	\$171.00	(\$171.00)	\$447.14	\$784.20	(\$337.06)
6128-*-*	Minor Equipment	\$815.16	\$7,697.00	(\$6,881.84)	\$36,099.52	\$44,638.12	(\$8,538.60)
6132-*-*	Dues	\$733.67	\$1,324.00	(\$590.33)	\$3,400.35	\$5,305.34	(\$1,904.99)
6136-*-*	Miscellaneous Supplies	\$0.00	\$0.00	\$0.00	\$776.33	\$0.00	\$776.33
6145-*-*	Licenses/Fees	\$2,994.17	\$795.00	\$2,199.17	\$8,310.48	\$6,114.97	\$2,195.51
6150-*-*	Recruitment/Retention	\$3,180.08	\$7,546.00	(\$4,365.92)	\$31,076.43	\$37,969.25	(\$6,892.82)
Total Other Supplies		\$22,657.81	\$28,273.80	(\$5,615.99)	\$149,859.60	\$151,242.72	(\$1,383.12)

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Utilities						
6212-*-* Electricity	\$3,769.02	\$3,609.53	\$159.49	\$24,077.12	\$23,212.99	\$864.13
6215-*-* Water	\$474.44	\$668.00	(\$193.56)	\$2,997.54	\$3,114.00	(\$116.46)
6218-*-* Natural Gas	\$1,312.87	\$1,593.65	(\$280.78)	\$2,980.49	\$3,661.76	(\$681.27)
6222-*-* Disposal Services	\$3,163.40	\$2,851.00	\$312.40	\$14,177.35	\$14,172.54	\$4.81
6230-*-* Telephone/Internet	\$3,422.53	\$2,330.00	\$1,092.53	\$15,168.28	\$12,793.80	\$2,374.48
Total Utilities	\$12,142.26	\$11,052.18	\$1,090.08	\$59,400.78	\$56,955.09	\$2,445.69
Total General Operating Expenses	\$88,091.34	\$124,655.98	(\$36,564.64)	\$651,130.81	\$639,581.36	\$11,549.45
Administrative/Overhead Expenses						
Services Purchased						
7013-3-1-1 RHS Contracted Services	\$288.32	\$0.00	\$288.32	\$661.72	\$373.40	\$288.32
7014-*-* Clinical Software	\$30,487.00	\$27,519.00	\$2,968.00	\$146,359.96	\$138,357.91	\$8,002.05
7015-*-* IT Support	\$1,452.75	\$676.00	\$776.75	\$14,036.36	\$11,752.57	\$2,283.79
7016-*-* Administrative Software	\$13,782.64	\$15,893.00	(\$2,110.36)	\$74,889.74	\$80,236.27	(\$5,346.53)
7017-*-* Fire & Security System Monitoring	\$2,502.37	\$304.00	\$2,198.37	\$4,952.57	\$2,741.98	\$2,210.59
7018-8-1-1 Telehealth Services	\$24,503.21	\$21,005.00	\$3,498.21	\$92,272.74	\$94,901.90	(\$2,629.16)
7022-*-* Staff Education	\$4,086.09	\$3,835.00	\$251.09	\$7,848.29	\$13,704.20	(\$5,855.91)
7023-2-1-1 Chronic Care Management Services	\$76.00	\$1,800.00	(\$1,724.00)	\$6,786.00	\$8,445.00	(\$1,659.00)
7024-7-1-1 Chiropractic Services	\$21,000.00	\$19,992.00	\$1,008.00	\$97,125.00	\$94,851.00	\$2,274.00
7026-8-1-1 Behavioral Health Services	\$8,681.40	\$8,737.00	(\$55.60)	\$44,006.60	\$43,573.40	\$433.20
7027-5-1-1 Pharmacist Contract	\$14,245.01	\$13,554.00	\$691.01	\$83,205.10	\$67,899.03	\$15,306.07
7028-*-* Non-CME Staff Education (Seminars/Conferences/)	\$6,396.59	\$2,571.00	\$3,825.59	\$24,815.14	\$19,053.98	\$5,761.16
7029-*-* Mileage	\$107.08	\$0.00	\$107.08	\$737.61	\$386.51	\$351.10
7031-*-* Fuel	\$1,123.87	\$746.00	\$377.87	\$2,677.37	\$2,793.34	(\$115.97)
7032-*-* Audit Fees	\$10,000.00	\$6,304.94	\$3,695.06	\$32,400.00	\$35,775.96	(\$3,375.96)
7035-*-* Legal Fees	(\$4,221.25)	\$523.00	(\$4,744.25)	\$8,403.75	\$1,644.00	\$6,759.75
7036-*-* Consulting Fee	\$13,581.40	\$12,639.00	\$942.40	\$68,710.00	\$65,607.55	\$3,102.45
7038-*-* Temp Staffing Fees	\$28,461.97	\$10,000.00	\$18,461.97	\$158,635.36	\$92,974.80	\$65,660.56
7040-*-* Advertising	\$8,676.99	\$7,351.00	\$1,325.99	\$34,021.09	\$32,090.69	\$1,930.40

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7042-*-* Security	\$3,036.00	\$2,986.00	\$50.00	\$15,557.67	\$15,030.00	\$527.67
7043-*-* Storage Fees	\$447.13	\$187.00	\$260.13	\$1,136.53	\$833.20	\$303.33
7049-2-1-1 Acupuncture	\$1,000.00	\$1,500.00	(\$500.00)	\$10,900.00	\$7,000.00	\$3,900.00
7050-*-* Services Purchased - Miscellaneous	\$1,276.38	\$217.00	\$1,059.38	\$9,640.00	\$2,536.19	\$7,103.81
7051-*-* 340b Admin Fees - Contract Pharmacy	\$2,410.92	\$2,145.00	\$265.92	\$29,361.65	\$51,832.82	(\$22,471.17)
7055-*-* Shredding Services	\$220.00	\$191.00	\$29.00	\$1,188.00	\$973.00	\$215.00
7056-*-* Employee Services	\$674.05	\$633.00	\$41.05	\$6,063.53	\$3,564.86	\$2,498.67
7057-*-* Translation/After-Hour Services	\$1,334.30	\$430.00	\$904.30	\$7,353.76	\$4,108.00	\$3,245.76
7058-2-1-1 Transportation Expenses	\$427.75	\$75.00	\$352.75	\$2,338.64	\$1,319.62	\$1,019.02
7083-2-1-1 Let's End Covid	\$32,185.22	\$0.00	\$32,185.22	\$95,454.08	\$29,160.23	\$66,293.85
Total Services Purchased	\$228,243.19	\$161,813.94	\$66,429.25	\$1,081,538.26	\$923,521.41	\$158,016.85
Repairs, Maintenance, & Rentals						
7110-*-* Maintenance Contracts/Building Repairs	\$7,900.44	\$6,066.00	\$1,834.44	\$38,867.52	\$32,247.64	\$6,619.88
7111-*-* Automobile Expenses - Mini Van, Testing Unit	\$19.03	\$123.00	(\$103.97)	\$928.19	\$840.77	\$87.42
7112-6-1-1 Outreach Van Expenses - Misc	\$0.00	\$208.00	(\$208.00)	\$0.00	\$624.00	(\$624.00)
7113-*-* Equipment Repairs	\$1,648.19	\$1,796.00	(\$147.81)	\$8,021.90	\$10,032.17	(\$2,010.27)
7116-*-* Cleaning Services	\$8,403.08	\$7,275.00	\$1,128.08	\$38,745.55	\$35,809.62	\$2,935.93
7120-*-* Building Rentals	\$17,695.38	\$17,078.34	\$617.04	\$83,079.79	\$81,709.26	\$1,370.53
7125-*-* Parking Rental	\$1,744.50	\$1,556.00	\$188.50	\$8,278.50	\$7,758.00	\$520.50
Total Repairs, Maintenance, & Rentals	\$37,410.62	\$34,102.34	\$3,308.28	\$177,921.45	\$169,021.46	\$8,899.99
Insurance Expenses						
7310-*-* General Insurance	\$1,402.31	\$1,408.00	(\$5.69)	\$7,015.35	\$7,008.41	\$6.94
7320-*-* Professional Liability Insurance - Physician	\$2,743.54	\$2,923.00	(\$179.46)	\$13,897.95	\$14,436.33	(\$538.38)
7325-*-* Auto Insurance	\$1,410.52	\$1,465.00	(\$54.48)	\$7,086.73	\$7,250.18	(\$163.45)
7330-*-* Cyber Insurance	\$556.00	\$536.00	\$20.00	\$2,780.00	\$2,720.00	\$60.00
Total Insurance Expenses	\$6,112.37	\$6,332.00	(\$219.63)	\$30,780.03	\$31,414.92	(\$634.89)
Overhead Costs						
7405-*-* Depreciation	\$60,079.05	\$59,603.00	\$476.05	\$302,440.92	\$299,893.15	\$2,547.77
7410-*-* Bank & Merchant Fees	\$1,301.94	\$432.00	\$869.94	\$5,501.09	\$3,724.92	\$1,776.17

Susquehanna Community Health and Dental Clinic Inc.
Income Statement Condensed - Re-Forecast - Board Approved

For the Month Ending 11/30/2021

	Monthly			Year-to-date		
	Actual	Budget	Variance	Actual	Budget	Variance
7415-*-* Interest	\$16,993.24	\$16,526.20	\$467.04	\$86,062.74	\$84,660.75	\$1,401.99
Total Overhead Costs	\$78,374.23	\$76,561.20	\$1,813.03	\$394,004.75	\$388,278.82	\$5,725.93
Total Administrative/Overhead Expenses	\$350,140.41	\$278,809.48	\$71,330.93	\$1,684,244.49	\$1,512,236.61	\$172,007.88
Rental Property Expenses						
7950-*-* Rental Property Administration	\$174.25	\$347.00	(\$172.75)	\$871.25	\$1,389.50	(\$518.25)
7951-*-* Rental Property Maintenance	\$202.69	\$226.00	(\$23.31)	\$457.06	\$876.50	(\$419.44)
Total	\$376.94	\$573.00	(\$196.06)	\$1,328.31	\$2,266.00	(\$937.69)
Total Expenses	\$1,176,792.84	\$1,124,848.50	\$51,944.34	\$5,929,643.09	\$5,826,188.38	\$103,454.71
NET SURPLUS/(DEFICIT) BEFORE GAINS/LOSSES	(\$36,828.24)	\$43,657.91	(\$80,486.15)	(\$135,293.40)	(\$89,265.51)	(\$46,027.89)
Gains						
9100-*-* Grant for Acquisition of PP&E	\$0.00	\$0.00	\$0.00	\$125,516.84	\$76,844.94	\$48,671.90
Total Gains	\$0.00	\$0.00	\$0.00	\$125,516.84	\$76,844.94	\$48,671.90
NET SURPLUS/(DEFICIT)	(\$36,828.24)	\$43,657.91	(\$80,486.15)	(\$9,776.56)	(\$12,420.57)	\$2,644.01